

# APPENDIX B GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
<b>General Fund - Schemes</b>									
	Stevenage Direct Services	5,702,310	3,366,450	(2,335,860)	3,339,400	2,676,400	2,650,900	2,505,000	1,228,000
	Housing Development	1,007,950	940,670	(67,280)	4,050,450	1,703,790	190,460		
	Finance and Estates	13,723,270	384,220	(13,339,050)	13,646,170	241,100	15,000	76,020	10,000
	Corporate Projects, Customer Services & Technology	847,610	847,610		521,100	300,000	300,000	300,000	300,000
	Housing and Investment	1,380,440	1,512,440	132,000	177,500	870,000	30,000	35,000	
	Regeneration	8,083,410	7,299,680	(783,730)	9,900,000	2,800,000	3,579,000	1,295,000	26,768,000
	Communities and Neighbourhoods	205,260	225,260	20,000	112,000	20,000	40,000	170,000	20,000
	Planning and Regulatory	1,057,000	997,000	(60,000)	441,000	325,000	325,000	325,000	295,000
	<b>Total Schemes with Growth Added</b>	<b>32,007,250</b>	<b>15,573,330</b>	<b>(16,433,920)</b>	<b>32,187,620</b>	<b>8,936,290</b>	<b>7,130,360</b>	<b>4,706,020</b>	<b>28,621,000</b>
<b>General Fund -Resources</b>									
	Capital Receipts	6,564,791	5,691,520	(873,271)	3,270,544	2,733,750	1,179,000	1,295,000	27,514,528
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	701,330	728,170	26,840					
	Unpooled Receipts	12,500	12,500						
	Grants	257,800	257,800		814,420	85,580			
	S106's	25,000	25,000		20,000	10,000	10,000		
	LEP	6,800,000	5,600,000	(1,200,000)	8,800,000	1,800,000	2,400,000		
	RCCO	417,000	531,750	114,750	4,000	4,000	4,000	4,000	
	Regeneration Asset Reserve	140,500	356,770	216,270					
	Capital Reserve (BG916 Revenue Savings)	619,959	664,247	44,288	907,539	1,174,106	914,114	1,103,056	731,191
	Capital Reserve (BG903 Housing Receipts)	373,313	357,066	(16,247)	360,637	364,244	367,886	371,564	375,281
	New Homes Bonus	514,307	514,307		258,000	312,000	362,500	230,000	
	Prudential Borrowing Approved	15,580,750	834,200	(14,746,550)	14,516,450	834,400	1,702,400	1,702,400	
	Housing GF development short term borrowing- and funded from private sale				2,084,030				
	Housing GF development Ringfenced receipt from private sale				1,152,000	1,618,210	190,460		
	<b>Total Resources (General Fund)</b>	<b>32,007,250</b>	<b>15,573,330</b>	<b>(16,433,920)</b>	<b>32,187,620</b>	<b>8,936,290</b>	<b>7,130,360</b>	<b>4,706,020</b>	<b>28,621,000</b>
<b>General Funds Receipts</b>									
	<b>Unallocated B/fwd</b>	<b>(5,319,964)</b>	<b>(5,319,964)</b>		<b>(380,944)</b>		<b>(298,410)</b>	<b>(2,700,790)</b>	<b>(2,648,990)</b>
	In Year Receipts	(1,664,600)	(752,500)	912,100	(4,041,600)	(6,734,400)	(3,771,840)	(1,243,200)	(25,697,280)
	Used in Year	6,564,791	5,691,520	(873,271)	3,270,544	2,733,750	1,179,000	1,295,000	27,514,528
	Ring Fenced Receipts Used to Repay Short Term Borrowing				1,152,000	3,702,240	190,460		
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(419,773)</b>	<b>(380,944)</b>	<b>38,829</b>		<b>(298,410)</b>	<b>(2,700,790)</b>	<b>(2,648,990)</b>	<b>(831,742)</b>
<b>Capital Reserve Resource</b>									
	<b>Unallocated B/fwd</b>				<b>(333,753)</b>	<b>(496,214)</b>	<b>(392,108)</b>	<b>(547,994)</b>	<b>(514,939)</b>
	In Year Resource	(1,371,313)	(1,355,066)	16,247	(1,430,637)	(1,434,243)	(1,437,886)	(1,441,565)	(1,445,280)
	Used in Year	993,272	1,021,313	28,041	1,268,176	1,538,350	1,282,000	1,474,620	1,106,472
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(378,041)</b>	<b>(333,753)</b>	<b>44,288</b>	<b>(496,215)</b>	<b>(392,108)</b>	<b>(547,994)</b>	<b>(514,939)</b>	<b>(853,747)</b>

# APPENDIX B GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	<b>Stevenage Direct Services</b>								
	<b>Parks &amp; Open Spaces</b>								
KC218	Hertford Road Play Area (S106 Funded)	25,000	25,000						
KE911	Play Area Improvement Programme	286,260	286,260		137,000	243,000	283,500	220,000	
KE097	Litter bins	68,640	68,640		125,000	73,000	83,000	10,000	
KE329	Play Areas Fixed Play	17,000	17,000						
<b>Growth</b>	<b>Play Areas Fixed Play</b>				<b>20,000</b>	<b>10,000</b>	<b>10,000</b>		
<b>Growth</b>	<b>Green Space Access Infrastructure</b>				<b>95,000</b>	<b>148,000</b>	<b>153,000</b>	<b>128,000</b>	<b>128,000</b>
	<b>Other</b>								
KG002	Garages	3,430,810	1,054,200	(2,376,610)	2,047,400	1,957,400	1,952,400	1,952,400	375,000
KE487	Cavendish Depot - Road Markings and Barriers		12,750	12,750					
<b>Growth</b>	<b>Cavendish Depot - Renovation/Yard Drainage</b>				<b>100,000</b>				
<b>Growth</b>	<b>Refurbishment of Western Rd Cemetery Office</b>				<b>6,500</b>				
	<b>Vehicles,Plant,Equipment</b>								
KE349	Waste Receptacles	30,000	30,000		15,000	15,000			
<b>Growth</b>	<b>Trade Waste Containers</b>				<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
Various	Vehicle/Plant replacement Programme - See Appendix A1 for details	1,844,600	1,872,600	28,000	743,500	190,000	149,000	174,600	
<b>Growth</b>	<b>Vehicle/Plant replacement Programme - See Appendix A1 for details</b>				<b>30,000</b>	<b>20,000</b>			<b>705,000</b>
	<b>Total Stevenage Direct Services</b>	<b>5,702,310</b>	<b>3,366,450</b>	<b>(2,335,860)</b>	<b>3,339,400</b>	<b>2,676,400</b>	<b>2,650,900</b>	<b>2,505,000</b>	<b>1,228,000</b>
	<b>Housing Development</b>								
KG030	Grants To Registered Providers	795,450	728,170	(67,280)					
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500	12,500						
KG032	Building Conversion into New Homes - Ditchmore Lane	200,000	200,000		680,000				
<b>Growth</b>	<b>Housing Development Scheme (Joint GF/HRA)</b>				<b>3,020,450</b>	<b>1,703,790</b>	<b>190,460</b>		
<b>Growth</b>	<b>Private Sales Schemes - Wedgwood Way</b>				<b>350,000</b>				
	<b>Total Housing Development (including grants to Registered Providers)</b>	<b>1,007,950</b>	<b>940,670</b>	<b>(67,280)</b>	<b>4,050,450</b>	<b>1,703,790</b>	<b>190,460</b>		
	<b>Finance &amp; Estates</b>								
KG025	Garage Site Assembly	180,000	180,000						
KR911	Deferred Works Reserve	236,040	108,450	(127,590)					
KR912	Investment Property	13,244,050		(13,244,050)	13,244,050				
KR914	IDOX Property Management Software	21,180	21,180						
KR915	Energy Performance Surveys and Proposed Building Works	42,000	42,000		15,000	15,000	15,000	15,000	
<b>Growth</b>	<b>Energy Performance Surveys and Proposed Building Works</b>								<b>10,000</b>
<b>Growth</b>	<b>Commercial Properties Refurbishment (MRC Programme)</b>				<b>387,120</b>	<b>226,100</b>		<b>61,020</b>	
KR147	Commercial Properties - Asbestos Removal		20,410	20,410					
KR148	15 The Hyde - Reroofing		12,180	12,180					
	<b>Total Finance &amp; Estates</b>	<b>13,723,270</b>	<b>384,220</b>	<b>(13,339,050)</b>	<b>13,646,170</b>	<b>241,100</b>	<b>15,000</b>	<b>76,020</b>	<b>10,000</b>

**APPENDIX B GENERAL FUND CAPITAL STRATEGY**

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	<b>Corporate Projects, Customer Services &amp; Technology</b>								
	<b>IT General</b>								
KS251	Harmonising Infrastructure Technology (for shared service)	32,240	32,240						
KS268	Infrastructure Investment	250,450	250,450		200,000	300,000	300,000	300,000	
<b>Growth</b>	<b>Infrastructure Investment</b>				<b>221,100</b>				<b>300,000</b>
	<b>Total IT General</b>	<b>282,690</b>	<b>282,690</b>		<b>421,100</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
	<b>Employer of Choice (EOC)</b>								
KS260	Replacement HR & Payroll System	23,520	23,520						
KS269	New Intranet	74,150	74,150						
	<b>Total EOC</b>	<b>97,670</b>	<b>97,670</b>						
	<b>Connected to Our Customer (CTOC)</b>								
KS270	Online Customer Account (formerly Capita Advantage Digital)	100,000	100,000						
KS271	Corporate Website - Redesign	99,000	99,000						
KS256	Uniform Implementation	10,000	10,000						
KS263	Waste and Recycling System	80,000	80,000						
KS272	Electronic SMB Reports System								
KS273	Call Recording	46,000	46,000						
KS264	Civica Icon Payments (Car Park Season Ticket Online Solution	10,000	10,000						
KS274	New CRM Technology	99,000	99,000						
KS275	Future Online Development of Civica Icon Payments	20,000	20,000						
TBA	Next Generation Telephony				100,000				
	<b>Total CTOC</b>	<b>464,000</b>	<b>464,000</b>		<b>100,000</b>				
	<b>Housing All Under One Roof Programme</b>								
KS262	On-Line Housing Application Form	3,250	3,250						
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>847,610</b>	<b>847,610</b>		<b>521,100</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
	<b>Housing and Investment</b>								
KG024	Asbestos Surveyor for Garages (one year contract)	26,720	26,720						
	<b>Play Centres</b>								
KC910	Pin Green - New Storage Heaters	8,500	8,500						
KC911	Pin green - Replace External lighting	12,000	12,000						
KC912	Pin Green - Replace Hall Lighting	10,000	10,000						
<b>Growth</b>	<b>Pin Green - Recover Flat Roof</b>				<b>35,000</b>				
KC913	Bandley Hill - Replace External Door Sets	6,000	6,000						
<b>Growth</b>	<b>Bandley Hill - Replace Fenestration</b>					<b>30,000</b>			
<b>Growth</b>	<b>Bandley Hill - Replace Hall Floor Covering</b>				<b>25,000</b>				
<b>Growth</b>	<b>St Nicholas - Replacement Doors</b>					<b>10,000</b>			

**APPENDIX B GENERAL FUND CAPITAL STRATEGY**

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	<b>Housing and Investment (cont'd)</b>								
	<b>Community Centres</b>								
KE902	Community Centres General	32,000	32,000						
	<b>Community Centres</b>								
<b>Growth</b>	<b>St Nicholas - Replacemement Windows &amp; Doors</b>						30,000		
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	42,000	42,000						
New	St Nicholas Annexe - External Decorations				20,000				
New	Bedwell - External Cedar Cladding Works					5,000			
<b>Growth</b>	<b>Bedwell - Boiler Upgrade</b>					100,000			
KE492	Shephall - Boiler Replacement		45,000	45,000					
KE472	The Oval - Replace Radiators	8,000	8,000						
<b>Growth</b>	<b>The Oval - Replace Windows</b>				15,000				
KE473	Springfield House - Works to External Envelope.	15,000	15,000						
KE484	Springfield House - Boiler upgrade	30,000	30,000						
KE488	Springfield House - Boundary Wall		20,000	20,000					
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)	108,000	108,000						
<b>Growth</b>	<b>Timebridge - Resurface Felt Flat Roofs</b>					60,000			
<b>Growth</b>	<b>Symonds Green - Replacement Windowa &amp; Doors</b>					25,000			
	<b>Park Pavilions</b>								
KE907	Park Pavilions General	9,000	9,000						
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	25,000	25,000						
KE476	Shephalbury Bowls - Reroofing	18,000	18,000						
KE477	Ridlins - Upgrade Heating and Ventilating Equipment	7,500	7,500						
<b>Growth</b>	<b>Ridlins - M&amp;E Refurbishment of AHU Plant &amp; Controls</b>				25,000				
KE478	St Nicholas - Electric Heating Replacement	8,000	8,000						
KE479	Canterbury Way - Demolition	12,000	12,000						
KE493	King George V - Electrical Mains Intake & Supply Head		20,000	20,000					
	<b>Other</b>								
<b>Growth</b>	<b>Ridlins running track refurbishment</b>							35,000	
	<b>Depots</b>								
KE903	Depots	15,000	15,000						
KE480	Cavendish Rd - Office Alterations	35,000	35,000						
<b>Growth</b>	<b>CavendishRd - Re-roofing</b>				15,000	500,000			
	<b>Museum</b>								
KE489	Museum Store Roof Replacement		40,000	40,000					
	<b>Cemeteries</b>								
KE904	Cemetery Buildings	15,000	15,000						
KE481	Weston Road - Replace / Upgrade Electric Space Heating.	25,000	25,000						
KE482	Weston road - External Joinery Decorations	10,000	10,000						

**APPENDIX B GENERAL FUND CAPITAL STRATEGY**

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	<b>Housing and Investment (cont'd)</b>								
	<b>Council Offices</b>								
KR900	Council Offices	23,710	23,710						
KR139	Swingate House - Reroofing	3,360	3,360						
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	25,000	25,000						
KR142	Corporate and Commercial Buildings - Condition survey	30,000	30,000						
<b>Growth</b>	<b>Daneshill House - Test &amp; Risk Assessment Remedial Works</b>				15,000				
	<b>Operational Buildings</b>								
KE448	Indoor Market Essential Health & Safety Works	113,000	113,000						
KE449	Indoor Market - Fire Alarm Replacement	75,000	75,000						
KE450	Indoor Market Toilet Refurbishment	24,650	24,650						
<b>Growth</b>	<b>Indoor Market - New Hot Air Curtains</b>				20,000				
<b>Growth</b>	<b>Indoor Market - New LED &amp; Lighting</b>					65,000			
	<b>Town Centre</b>								
KR136	Preparation Works to Units 1,4,5 of the former QD Building	57,500	57,500						
KR137	Works to 29 Town Square	27,500	27,500						
KR138	Town Square Assets - Condition Survey	113,000	113,000						
KE033	Town Centre Toilets - Reroofing / Remedial Works	20,000	27,000	7,000					
<b>Growth</b>	<b>Station Ramp</b>				7,500	75,000			
KR143	Town Chambers - Reroofing, Guttering, Rainwater Pipe Replacement. Safe roof access	200,000	200,000						
KR144	Town Chambers - Essential Works to Existing Windows	50,000	50,000						
KR145	Town Chambers / Square - External Facade Structural Repairs	110,000	110,000						
KR146	Town Chambers - Landlords Electrical Inspection and Remedial Works	30,000	30,000						
	<b>Total Housing and Investment</b>	<b>1,380,440</b>	<b>1,512,440</b>	<b>132,000</b>	<b>177,500</b>	<b>870,000</b>	<b>30,000</b>	<b>35,000</b>	
	<b>Regeneration</b>								
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	235,410	235,410						
KE438	Public Realm Improvements to Market Place	503,000	503,000						
KE439	Town Square Improvements (GD1)	545,000	545,000			1,000,000			
<b>Growth</b>	<b>Town Square Improvements (units 3 to 29)</b>					200,000	300,000		
KE454	Town Centre Regeneration Programme (GD1)	5,500,000	4,100,000	(1,400,000)	1,400,000				
<b>Growth</b>	<b>Town Centre Regeneration - Land Assembly (GD1)</b>				100,000				
KE466	Bus Interchange (GD3)	200,000	416,270	216,270	4,500,000	1,600,000			
KE467	CCTV Relocation (GD1)	1,000,000	1,000,000						
<b>Growth</b>	<b>CCTV Relocation (GD1)</b>				1,400,000				
KE439	Town Square Improvements		400,000	400,000			2,100,000		
KE469	Leisure Centre (GD1)	100,000	100,000		1,400,000				
<b>Growth</b>	<b>Public Sector Hub</b>				1,100,000		1,179,000	1,295,000	26,768,000
	<b>Total Regeneration</b>	<b>8,083,410</b>	<b>7,299,680</b>	<b>(783,730)</b>	<b>9,900,000</b>	<b>2,800,000</b>	<b>3,579,000</b>	<b>1,295,000</b>	<b>26,768,000</b>

APPENDIX B GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget	January Revised Budget	Variance Q1 Working v January Revised	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	<b>Community &amp; Neighbourhoods</b>								
KC900	Arts and Leisure Centre - Improvements	29,330	29,330						
<b>Growth</b>	<b>Arts and Leisure Centre - Improvements</b>							150,000	
KC901	Stevenage Swimming Centre	9,220	9,220						
KC202	Fairlands Valley Park - Aqua	7,000	7,000		24,000				
KC226	Fairlands Valley Park - Boathouse Roof Replacement	12,000	12,000						
KC227	Fairlands Valley Park - New Rowing boats/Pedaloos	23,000	23,000						
	Stevenage Golf Centre - Boiler Replacement		20,000	20,000					
KC224	Leisure Stock Condition	40,000	40,000			20,000			
KC221	St Nicholas Play Centre Equipment	19,200	19,200						
KC225	Bandley Hill Play Centre - Treehouse	30,000	30,000						
<b>Growth</b>	<b>Bandley Hill Play Centre - Fencing Replacement</b>				23,000				
<b>Growth</b>	<b>Pin Green Play Centre Equipment</b>				35,000				
KE452	Mobile CCTV Cameras	19,760	19,760						
KE224	CCTV - Replacement Cameras	15,750	15,750		20,000	20,000	20,000	20,000	
<b>Growth</b>	<b>CCTV - Replacement Cameras</b>								20,000
<b>Growth</b>	<b>Cycleways Installations (contribution to £100k Arts Council grant bid)</b>				10,000				
	<b>Total Community &amp; Neighbourhoods</b>	<b>205,260</b>	<b>225,260</b>	<b>20,000</b>	<b>112,000</b>	<b>20,000</b>	<b>40,000</b>	<b>170,000</b>	<b>20,000</b>
	<b>Planning &amp; Regulatory</b>								
KE119	Off Street Car Parks (Multi Storey Car Parks)	389,640	389,640		180,000	225,000	225,000	225,000	220,000
<b>Growth</b>	<b>Multi-storey Car Park - New Entrances/Resurfacing</b>				15,000	25,000	25,000	25,000	25,000
KE900	Off Street Car Parks (Surface Car Parks)	31,910	31,910						
KE122	MSCP's Lighting Improvements	80,000	80,000		20,000				
KE486	CCTV Cameras (en route to MSCP)	10,000	10,000						
KE201	Hard standings	73,810	73,810		50,000	50,000	50,000	50,000	
<b>Growth</b>	<b>Hard standings</b>								50,000
KE100	Residential Parking	78,610	18,610	(60,000)	130,000				
KE470	Electric Car Charging Points	15,000	15,000						
KE217	Parking Restrictions	44,700	44,700		25,000	25,000	25,000	25,000	
<b>Growth</b>	<b>Onstreet Contactless pay</b>				10,000				
KE441	Parking Enforcement - Phased replacement pay & display machines	22,000	22,000						
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation	10,000	10,000						
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	1,000	1,000		11,000				
KE444	Coreys Mill Lane - Additional Parking Capacity	24,530	24,530						
KG010	House Renovation/Improvement Grants	18,000	18,000						
KG011	Disabled Facilities Grants	257,800	257,800						
	<b>Total Planning &amp; Regulatory</b>	<b>1,057,000</b>	<b>997,000</b>	<b>(60,000)</b>	<b>441,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>295,000</b>